

Independent Evaluation and Audit Services (IEAS)

Independent Evaluation Service (IES)



CORPORATE EVALUATION OF UN WOMEN'S CONTRIBUTION TO **GOVERNANCE AND NATIONAL PLANNING**

CORPORATE THEMATIC EVALUATION
OF UN WOMEN'S CONTRIBUTION TO
GOVERNANCE AND NATIONAL PLANNING

Final Report



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Chief Independent Evaluation Service (IES)



WHAT WAS EVALUATED



The evaluation focused on UN Women's work on **Governance and National Planning (GNP)** - Impact Area 5



The evaluation was conducted from Dec. 2017 to Dec. 2018 and focused on the **period of 2011- 2017**



Work on **gender-responsive HIV/AIDS planning** is also included in the scope of the evaluation

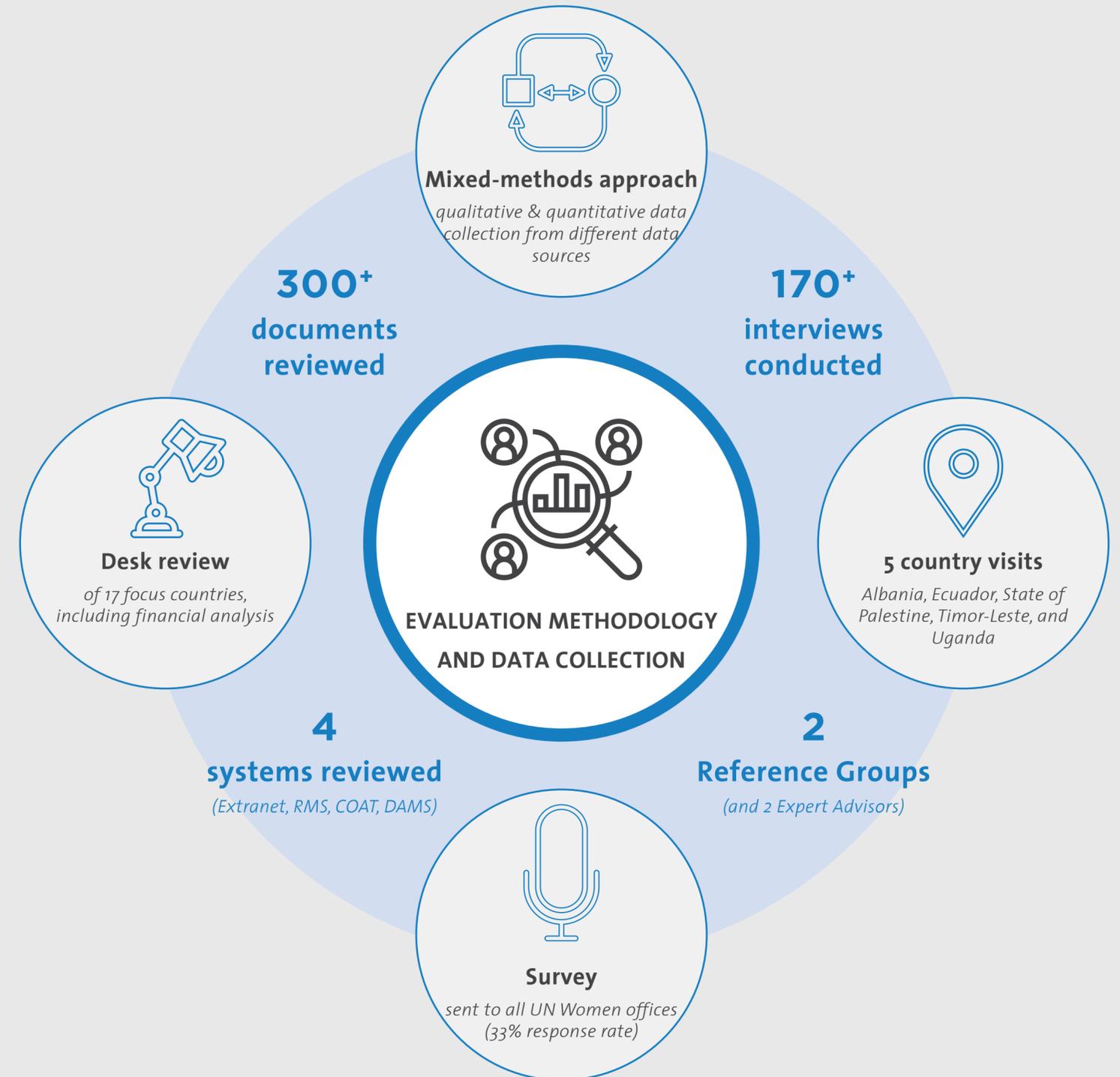


During this period, UN Women's GNP operations took place across **76 countries**

(targeted HIV/AIDS programs in 35)



The **total expenditure** for UN Women's GNP work amounted to **US\$125.8 million**, approximately **8% of expenditures** across all of the impact areas

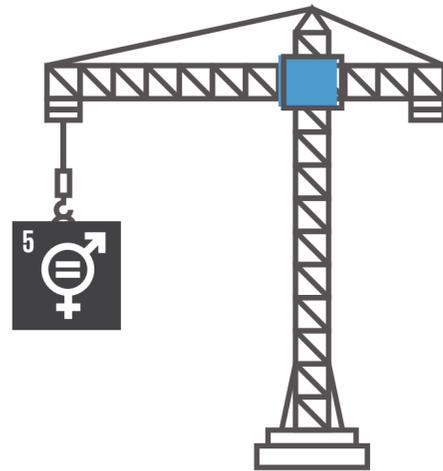




POSITIONING GNP WITHIN UN WOMEN

CONCLUSION 1

Gender-responsive **GNP is foundational work for achieving gender equality**, in which UN Women has played a unique and catalytic role.

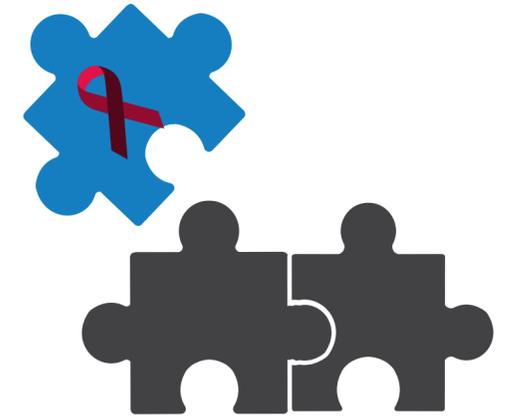


Recommendation 1

UN Women to **develop an integrated policy and program package to support national governments** with gender-responsive GNP.

CONCLUSION 2

The linkages between promoting gender-responsive HIV/AIDS policies, plans and budgets forms and the entity's wider GNP work are not strongly aligned.



Recommendation 2

UN Women to **determine the intended relationship between GNP work and work to support gender responsive HIV/AIDS** planning and budgeting specifically, and take specific actions to operationalize it.



POSITIONING GNP IN THE CONTEXT OF UN REFORM

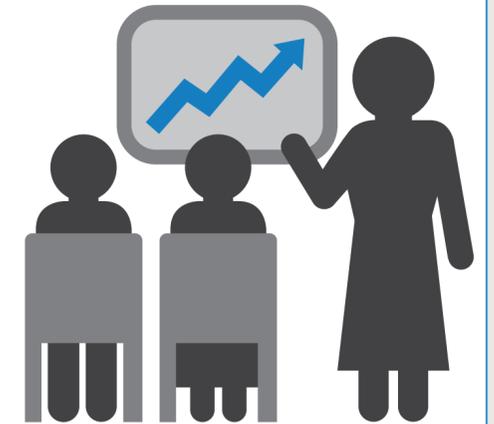
CONCLUSION 3

UN Women has shown **strong performance** in setting the **global agenda for GNP**, including in the area of HIV/AIDS, in part through **strategic partnerships with the UN System.**



CONCLUSION 4

UN Women's support to global normative agreements has contributed to **advances in international commitments for financing** for gender equality as part of financing the SDGs.

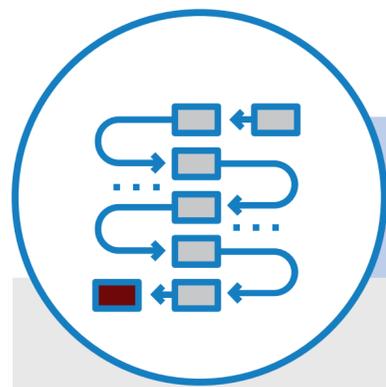


Recommendation 3

As part of on-going UN reform processes, UN Women to leverage **coordinated UN support to national governments on gender-responsive GNP**, with UN Women providing leadership and expertise in this area.

Recommendation 4

UN Women to **strengthen support for Addis Ababa Action Agenda (AAAA) implementation** at country level.

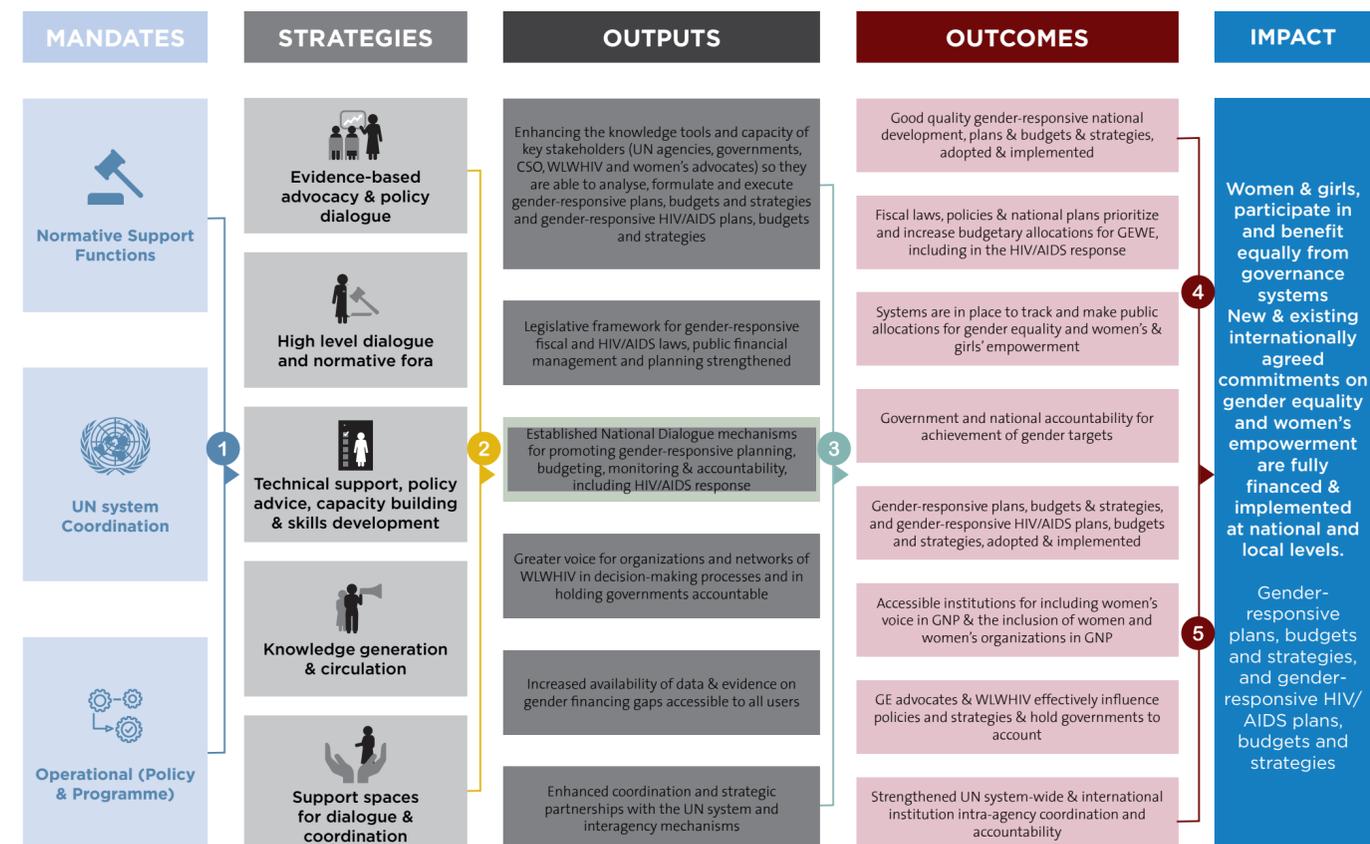


EVOLVING THE GNP THEORY OF CHANGE

CONCLUSION 5

The **GNP Theory of Change does not fully capture the complexity** of UN Women's approach to supporting gender-responsive GNP.

This means that it is challenging to situate GNP plans and work against how medium and long-term objectives might be achieved.



Recommendation 5

UN Women to lead an inclusive process to prepare **an evolved Theory of Change for GNP that captures the complexities of UN Women's approach** and provides a medium to long-term strategic overview of objectives and the process of their achievement.



CAPTURING GNP RESULTS FOR ACCOUNTABILITY & LEARNING

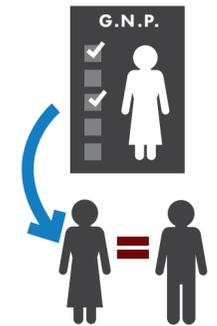
CONCLUSION 6

UN Women's work has helped to **strengthen civil society's role in GNP**, but it has not been fully consistent.



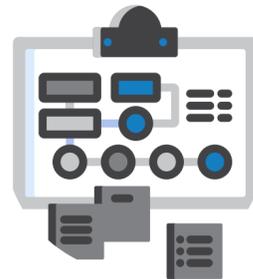
CONCLUSION 7

Little is known about **the links between GNP and gender equality outcomes** or on how far GNP benefits the most marginalized groups.



CONCLUSION 8

UN Women has made **good progress in establishing the RMS** but there are still **gaps that affect the reporting.**



CONCLUSION 9

Systems for learning in GNP have offered good support but more can be done with the new Knowledge Management Strategy.

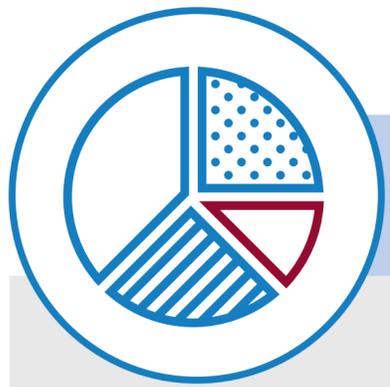


Recommendations 6 & 7

UN Women to **work proactively with ROs & COs, (1)** to support **consistent national civil society roles**; and (2) to assist national GNP partners to **put in place systems to measure the impact of gender-responsive GNP.**

Recommendation 8 & 9

UN Women to accelerate the institutionalization of the RMS, and **gain insights into what is working and how.** UN Women to continue the drive for its knowledge management strategy to **support knowledge management for GNP.**



ENHANCING THE FINANCIAL SUSTAINABILITY OF GNP WORK

CONCLUSION 10

UN Women's **reliance on non-core resources** for an area with strategic potential exposes GNP normative and operational work **to shifting priorities of donors.**



Recommendation 10

UN Women to **review the use of core funding** and consider how it can best be used to enable strategic planning and delivery in GNP at the normative and operational work at country level.



THANK YOU

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