

## Global Evaluation Strategy 2018-2021

Lisa Sutton, Director

Independent Evaluation and Audit Services (IEAS)

Independent Evaluation Service (IES)

# Background of the Global Evaluation Strategy 2018-2021

### Responding to a new global context



**SDGs** 



**Planet 50/50** 



**QCPR** 



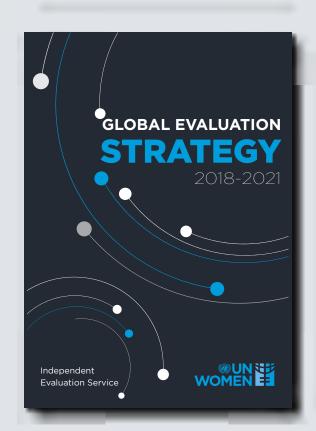
**UNDS Reform** 

#### Reinforcing strategies

Theory of Change (ToC) and UN Women Strategic Plan (SP)



Evaluation ToC aims to advance the UN Women mission and SP



### Responding to recommendations

(Executive Board, Advisory Committees, external assessments and Management)



Independence



**Use of Evaluation** 



Capturing change and impact



**National Capacity** 



**Partnerships** 

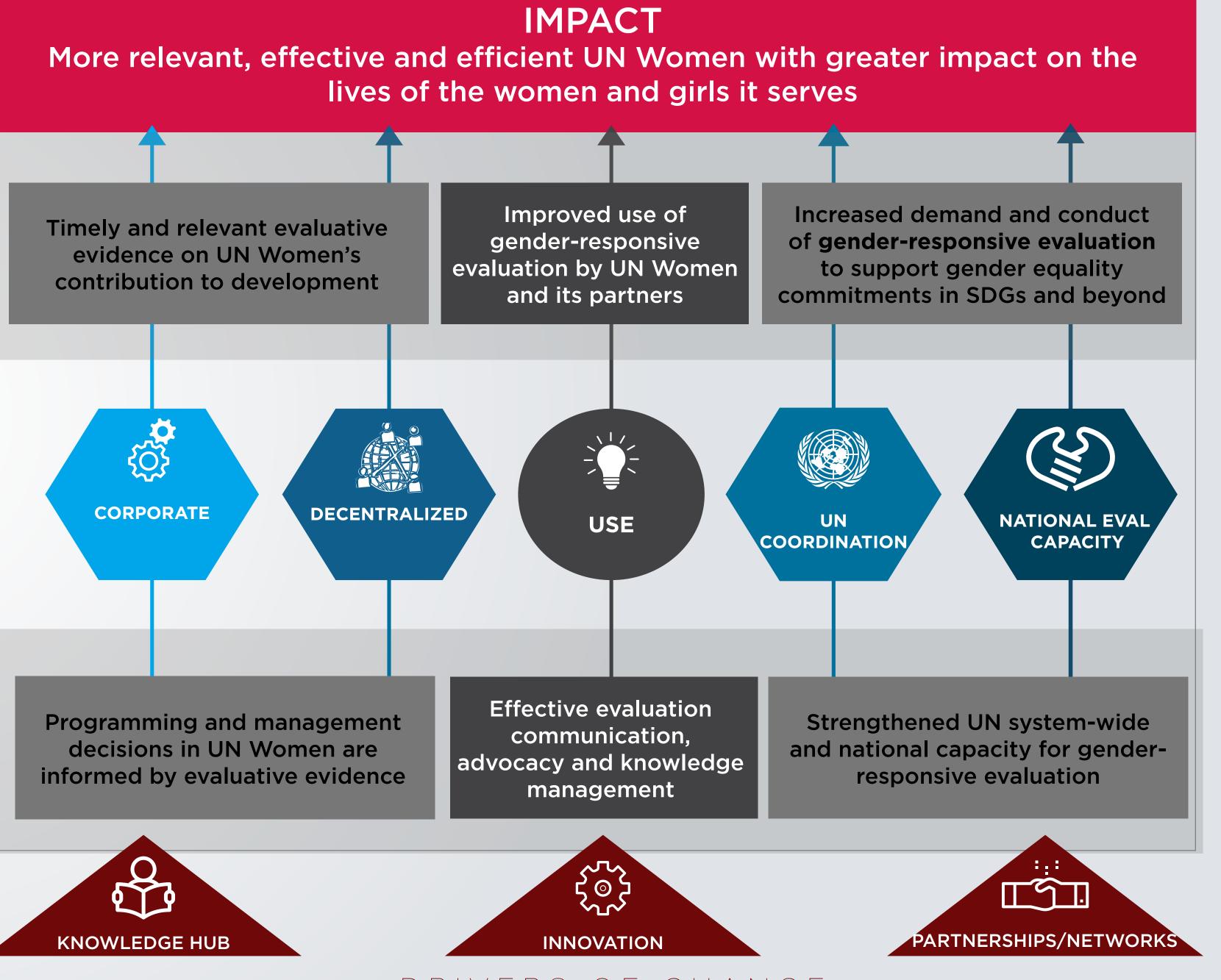


**Efficiency of evaluation function** 

#### THEORY OF CHANGE

66

The strategy's Theory of Change (ToC) envisions that UN Women uses gender responsive evaluation as the agent of change in achieving its mandate and advancing gender equality and women's empowerment agenda in the era of SDGs.



## STRATEGIC AREAS



The synergistic approach of these strategic areas will ensure that UN-Women meets the requirement of the Evaluation Policy as well as output 3 of the Organizational **Effectiveness and Efficiency Framework** (OEEF) of the UN-Women **Strategic Plan 2018-2021,** which relates directly to evaluation: "High quality of programmes through knowledge, innovation, results-based management and evaluation."

## 5 strategic areas of work



Effective corporate evaluation systems



Effective decentralized evaluation systems



National evaluation capacities



UN coordination on gender-responsive evaluation



Strengthened evaluation use



# Implementing Effective Corporate Evaluation Systems



Capture the contribution of UN Women to long-term outcomes and impact



Employ a variety of innovative evaluation techniques



Enhance synergies between corporate and decentralized evaluations



#### 2018-2021 Corporate Evaluation Plan

- 10 corporate evaluations
- 1 review of UNW's Evaluation Policy
- Co-management of regional evaluations and CPEs
- Technical assistance to CO-led evaluations
- Technical assistance to HQ-led evaluations
- New evaluation approach: (ISE4GEMs)

#### **PROGRESS**

3





Women's Political Participation & Leadership



Meta-analysis of 2017 evaluations



Evaluability
Assessment of
UNWomen's
Strategic Plan
2018-2021

**3**Evaluations

**Ongoing** 



Governance & National Planning

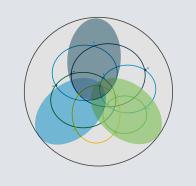


Humanitarian Action

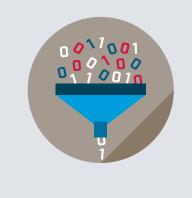


Joint
Evaluation of
the Common
Chapter

Methodological Development



**ISE4GEMs:**Evaluation Guide



BIG DATA & EVALUATION: Feasibility Study



**Time** Country Portfolio Evaluations (CPEs) to contribute to Strategic Notes and UNDAF evaluations



**Use** evaluation methods, perspectives and approaches to support monitoring

20

**Evaluations** 

Completed

Project/
programme

Joint

evaluations

evaluations

CPEs

Global evaluation

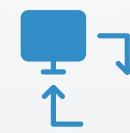
Regional evaluation

FOCUS AREA 2

Implementing
Effective
Decentralized
Evaluation
Systems



Enhance capacity on gender responsive evaluations for UN Women and partners through professionalization programme



**Enhance** evaluation information systems



**Strengthen** accountability, oversight and quality assurance systems

38
Evaluations

in Progress

25
Project/
programme
evaluations

Joint

evaluations

3

CPEs

Global evaluation

4
Regional evaluations

Coverage of CPEs for COs with full delegation reached

34%



Leverage leadership role in spearheading the UN-SWAP Evaluation Performance Indicator in the UN Evaluation Group (UNEG)



FOCUS AREA 3

**Promoting UN** 

Coordination

on Gender-

Responsive

**Evaluation** 

Deepen engagement with joint evaluations, joint country led evaluations and UNDAF evaluations





Ensure **strong capacity** for UNEG members to undertake GRE



Integrate **gender equality perspective** in UNEG documents
and practice

**2 EG Working** 

UNEG Working Groups co-chaired

8

UNDAF evaluations/ reviews supported 1

Guidance on Institutional Gender mainstreaming developed



Human Rights and Gender Equality Working Group co-convened Guidance on corporate institutional gender mainstreaming developed

Technical Note and scorecard on UN SWAP 2.0 Evaluation Performance Indicator revised

Learning event on gender responsive evaluation facilitated during UNEG EPE



Discussion on a piloting of UNDAF evaluation initiated

Meta-analysis of UNDAF evaluations with a gender lens initiated

8 UNDAF evaluations/reviews supported



Leverage role as Co-Chair of EvalGender+ to advocate for gender-responsive national evaluation systems



# Strengthening National Evaluation Capacities



Build upon existing resources for the integration of genderresponsive evaluation in national M&E systems



'No one left behind'- Seek new avenues for joint work with statistical departments to include a transformative lens in metrics for assessing SDGs

#### CAPACITY BUILDING AT THE REGIONAL LEVEL



#### **CAPACITY BUILDING AT THE GLOBAL LEVEL**





- Policy brief on GRE evidence to inform VNRs
- Proposals for strengthening GRE national systems for 8 countries submitted
- Side-event on GRE in Colombo, Sri Lanka



#### Partnership with Finland

 Joint practiceexchange event on GRE and the SDGs with MFA of Finland



#### Partnership with Norad

 New partnership agreement with NORAD for GRE capacity building



Produce evaluation content that is relevant, timely and owned by users



FOCUS AREA 5

Strengthening

**Evaluation Use** 

Invest in substantive knowledge sharing through knowledge and learning partnerships, including the launch of a new guidance series



Target advocacy efforts to both internal and external audiences



Work across all 4 areas to position ourselves as a leading entity

#### Communications package produced for corporate evaluations







2-pager brief



Transform magazine



Webinars & newsletters



Social Media

The Magazine for Gender-Responsive Evaluation

issues produced in 2018

Transform is accessed an average of over 2,000 times per issue annually

issues produced since 2014

evaluation briefs & newsletters

Followers on **Twitter** 

webinars organised

#### 2019 PRIORITIES

## Mid-term Review of the Global Strategy

- Evidence gap mapping to inform the selection of evaluation topics
- •Ensuring evaluation of what matters and piloting delivery towards more real-time evaluative results
- Responding to reform process and change management

## Review of the evaluation policy

- •External review of the evaluation policy (as per ExB decision and policy requirement)
- •Ensure evaluation policy and practices enable high quality evidence

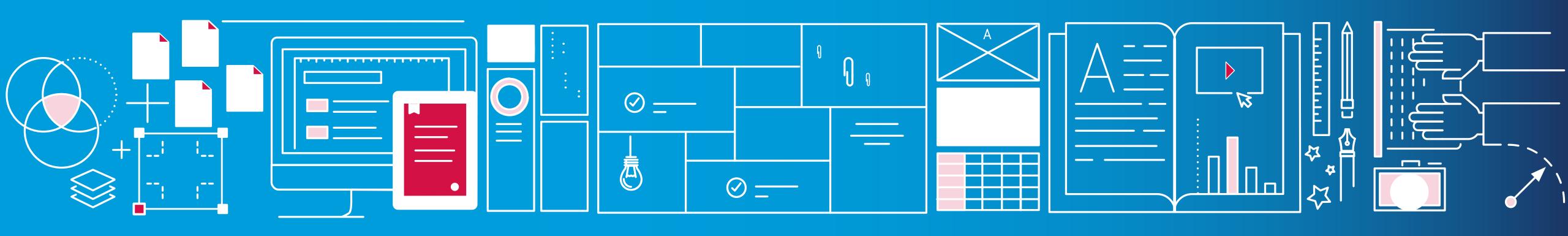
## Combined Oversight Function

Internal Audit & Evaluation

- •Strengthening synergies between the two functions
- Maintain adequate balance and synchronization of the two functions while ensuring integrity and independence
- •Enabling UN Women to deliver results effectively and efficiently

## THANKYOU





Find us on Twitter

