## 2018 Annual Report of the Executive Director to the Executive Board on the 2018-2021 Strategic Plan

In accordance with Executive Board decision 2013/5, UN-Women submits an annual progress report on the implementation of its Strategic Plan at the annual session of the Executive Board. As per Executive Board decision 2014/1, the annual report on the implementation of the Strategic Plan has been consolidated with the annual report on operational activities that used to be presented to the Executive board at its first regular session.

Executive Board Decision 2018/1 encourages UN-Women to continue to take into account lessons learned from the implementation of the Strategic Plan, 2014-2017, in support of the implementation of the Strategic Plan, 2018-2021; and requests UN-Women to continue consultations with UNDP, UNICEF and UNFPA on the harmonized format for Common Chapter reporting and asks UN-Women to report on the status of the implementation of the Common Chapter, starting with the annual report for 2018. Furthermore, decision 2018/7 requests UN-Women to continue to enhance documentation to make it more strategic and analytical, and to include best practices, actions being taken to address lessons learned, challenges and risks, building on the interactions with the Board.

This year, UN-Women is reporting for the first time on its new Strategic Plan, 2018-2021. UN-Women has taken into consideration the lessons learned from the implementation of the Strategic Plan 2014-2017 and the report clarifies how the organization has transitioned from one planning cycle to the next; what adjustments have been made going forward in the implementation of the new Strategic Plan and how UN-Women achieved results in a more sustainable and cost-efficient manner. It demonstrates UN-Women efficiency and synergy gains through the joint work under the Common Chapter with UNDP, UNFPA and UNICEF.

UN-Women will present its 2018 annual report to the Executive Board at its annual session on 18-20 June 2019. As per official requirements, the report should have a length of 8,500 words and will be available in 6 languages. It will be accompanied by a set of annexes, including a data companion, an overview of financial results, a report on the Common Chapter (jointly with UNDP, UNFPA, UNICEF), and a report on the implementation of the QCPR. An online version of the data companion is also planned.

## I. Content

The content of the annual report is based on the structure of the Strategic Plan 2018-2021 and expectations set therein for the first year of implementation. An overarching narrative will be developed to give a sense of coherence and a clear storyline to the report.

The report will include both quantitative and qualitative information. In addition to a narrative including an overview of key performance indicators and country examples, data should be provided to report against all indicators in the IRRF.

The table below defines each section of the report and the word count.

## **Draft outline**

Title and description	Word count:
Summary	100
Introduction	400
	400  400  Approx. 800 words for each outcome area
<ul> <li>An analysis of internal and external factors that have enabled or prevented progress and lessons learned,</li> <li>Identification of gaps and how challenges have been or will be tackled</li> <li>Illustrative country results/examples</li> </ul>	
Inclusion of cross cutting considerations	200
Box on LNOB (showcase a country and/or a thematic area)	200
Box on sexual harassment highlighting achievements	200
Box on Innovation: possibly highlight certain programming innovations at country level	200
Box on Frontier issues: if we have ground-breaking results to report on a frontier issue	200
Programme Expenditures and type of contribution	150
Output Cluster 1 Coordination: Key results jointly achieved with UN partners through UN Coordination work at the country and regional levels	500
Output Cluster 2 Partnerships: A summary analysis of 2018 results including on our engagement with civil society, and highlighting new partnerships	500

Output Cluster 3: High quality of programmes through knowledge, innovation, RBM	500
and evaluation: A summary analysis of 2018 results including on South-South and	
triangular cooperation and capacity-building, knowledge management, innovation,	
results from training, RBM in programming, evaluation	
Output Cluster 4: Management of financial and human resources: A summary analysis	500
of 2018 results including on systems and accountability, transparency, audits, risk	
management, human resources, finance and budget and resource mobilization	
Lessons learned and analysis	600
Annexes	
Overview of 2018 financial results	
Data companion/SP Portal	
SP Outcome and Output Results Overview: Progress on all Indicators;	
Global overview of results: number of countries/women supported under each	
of the outcome areas; Global and regional distribution by output level results;	
Programming Focus of 2018; Type of UN Women contribution at the output	
level;	
UN Women Programme Expenses: Overall distribution of UN Women	
Programme Expenses by Outcomes and by Regions; Regional thematic	
distribution of UN Women Programme expenses;	
UN Women Revenue 2018;	
Organizational Effectiveness and Efficiency Framework	
Progress on the implementation of the new QCPR (jointly with other UN agencies)	
Summary results of the Fund for Gender Equality and the UN Trust Fund to End	
Violence against Women	
Annex on the implementation of the Common Chapter developed with UNDP, UNFPA	
and UNICEF	