Management Perspective to the 2016 Annual Report on the Evaluation Function in UN Women

Annual Session of the UN Women Executive Board, June 2017

EB Informal
20 June, 2017
• Overall reflections
• Key trends 2016
• Status of KPIs 2016
• Opportunities for improvement
• What is being done to improve
• Way forward
UN Women is committed to a strong evaluation function as a foundation for improved effectiveness.

UN Women’s management draws upon evaluation findings to inform programmatic and strategic decisions (e.g. the Regional Architecture), which is key to UN Women’s ambition to be a knowledge hub.

UN Women also considers evaluation as a lever through which UN Women’s experience of its coordination/normative/operational mandate can inform the work of UN partners.

Efforts to strengthen RBM systems contributed a great deal to make UN Women’s work more evaluable.
Key trends 2016

- All field offices appointed either M&E officer or focal points.

- 84% of offices conducted at least one evaluation since the creation of UN Women, up from 71% in 2015.

- Implementation of planned evaluations increased from 76% in 2015 to 84% in 2016.

- Considerable progress made in the quality of evaluation reports, 100% rated as ‘satisfactory and above’, out of which 83% (30 evaluations out of 36) are assessed as ‘good’ or ‘very good’.
Submissions of management responses reached 94%, up from 86% in 2015.

94% of committed actions in management responses for 2015 completed evaluations have been implemented.

External assessment showed a continuing positive trend on evaluation use and learning from evaluation.
## Status of KPIs 2016

<table>
<thead>
<tr>
<th>Key Performance Indicator (KPIs)</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>Target by 2017</th>
<th>Overall Assessment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial Resources Invested in Evaluation</td>
<td>1.3%</td>
<td>2.2%</td>
<td>2.0%/2.8%</td>
<td>2.9%*</td>
<td>3%</td>
<td>On track</td>
</tr>
<tr>
<td>Human Resources for Monitoring and Evaluation</td>
<td>83%</td>
<td>98%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>Achieved</td>
</tr>
<tr>
<td>Evaluation Coverage</td>
<td>67%</td>
<td>68%</td>
<td>71%</td>
<td>84%</td>
<td>100%</td>
<td>On track</td>
</tr>
<tr>
<td>Evaluation Implementation Rate</td>
<td>83%</td>
<td>71%</td>
<td>76%</td>
<td>84%</td>
<td>95%</td>
<td>On track</td>
</tr>
<tr>
<td>Quality of evaluations (satisfactory and above)</td>
<td>85%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>Achieved</td>
</tr>
<tr>
<td>Evaluation reports posted on GATE</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>Achieved</td>
</tr>
<tr>
<td>MR to submission to GATE</td>
<td>85%</td>
<td>86%</td>
<td>86%</td>
<td>94%</td>
<td>100%</td>
<td>On track</td>
</tr>
<tr>
<td>Implementation of MR</td>
<td>88%</td>
<td>83%</td>
<td>85%</td>
<td>94%</td>
<td>90%</td>
<td>Achieved</td>
</tr>
</tbody>
</table>

*Prior to 2016, data used ‘total expenditure’. In 2016, data changed to ‘programme expenditure’.*
# Opportunities for Improvement

<table>
<thead>
<tr>
<th>Evaluation Coverage</th>
<th>67%</th>
<th>68%</th>
<th>71%</th>
<th>84%</th>
<th>100%</th>
<th>On track</th>
</tr>
</thead>
<tbody>
<tr>
<td>Evaluation</td>
<td>83%</td>
<td>71%</td>
<td>76%</td>
<td>84%</td>
<td>95%</td>
<td>On track</td>
</tr>
<tr>
<td>Implementation Rate</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
What is being done to improve

- **Strengthening of oversight function**
  - Continued inclusion of MERP in Strategic Notes
  - Strengthened Headquarter functions to provide support to ROs and COs on monitoring and evaluation with the launch of a Programme Division Journey
  - Increased focus at Headquarters to oversee implementation of recommendations in planning and programming at field level
What is being done to improve

- **Capacity building and increased investments in systems**
  - E-learning course certification on evaluation by IEO
  - Continuous upgrading of Results Management System – integration of evaluation function
  - Launch and roll-out of project module
  - Roll out of programme management module – phase 2 to include monitoring and evaluation function
  - Continued quality assurance and technical support
Way forward

• UN Women management appreciates the continued efforts of IEO to increase the usefulness of its evaluations, and remains fully committed to further improve the quality, coverage and use of evaluations.

• Evaluation and related learning for strengthened effectiveness is recognized as a key pillar of the new SP (2018-2021).

• More focus will be given to support roll-out of Country Portfolio Evaluations across all UN Women regions.

• Use of findings and lessons learned from evaluations particularly CPEs into new SNs will be strengthened.
• Continue investing in RBM, programme performance, learning from evaluation and results reporting to address more systematically the challenges of evidence based monitoring

• Continuous effort to improve ratings on the KPIs, especially in the area of geographic and thematic coverage including in timely preparation of management response

• Further investment in corporate systems and oversight function

• Enhanced internal capacity building and training