Management response to the report of the Board of Auditors on the financial statements for the year ended 31 December 2016
IPSAS Financial Statements

2016 Statement of Financial Position

- **Assets** $457.5m (2015: $449.2m)
  - Includes Cash, Investments, Receivables, Advances, Other assets, Inventory and Property, plant and equipment, Intangible assets and Other assets

- **Liabilities** $109.8m (2015: $90.7m)
  - Includes Accounts payables, Employee benefits and Other liabilities

- **Net Assets** $347.7m (2015: $358.5m)
IPSAS Financial Statements

2016 Statement of Financial Performance

➢ Revenue $334.6m (2015: $319m)
  • Includes Voluntary contributions, Assessed contributions, Investment income, Other revenue and Exchange revenue

➢ Expenditures $340m (2015: $314.9m)
  • Includes Employee benefits, Contractual services, Grants and other transfers, Supplies and maintenance, Operating costs, Travel costs, Depreciation, Finance costs and Other expenses

➢ Deficit for the year $5.5m (2015: surplus $4m)
## IPSAS Financial Statements

### Comparison of Budget vs. Actual amounts (millions of USD)

<table>
<thead>
<tr>
<th>Activities</th>
<th>Budget</th>
<th>Actual Expenditure</th>
<th>Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regular budget activities</td>
<td>7.7</td>
<td>8.7</td>
<td>(1.0)</td>
</tr>
<tr>
<td>Development activities:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Programme</td>
<td>290.0</td>
<td>265.1</td>
<td>24.9</td>
</tr>
<tr>
<td>Institutional budget</td>
<td>93.2</td>
<td>78.7</td>
<td>14.5</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$390.9</strong></td>
<td><strong>$352.5</strong></td>
<td><strong>38.4</strong></td>
</tr>
</tbody>
</table>
Sixth consecutive **Unqualified** audit opinion received since UN-Women’s inception

Implemented **83%** (or 25 recommendations) of the 30 prior years’ audit recommendations

Significant 51 percentage points increase in implementation rate (2015 32%)

On-track on the implementation of the remaining 5 recommendations issued in years 2014 and 2015 [UN-Women has assessed 2 out of 5 recommendations as “Implemented” by July 2017]
Highlights of 2016 Audit Recommendations

➢ Total of 20 audit recommendations issued: 4 recommendations in 3 Key areas and 17 recommendations in other areas

➢ 4 Recommendations in 3 Key areas:
  ✓ Need follow-up plans on risk mitigation actions
  ✓ Need policy on establishment of programme and field presence
  Improve ICT management of:
  ✓ ICT user access; and
  ✓ ICT gateway protections

➢ 17 recommendations specific to particular issues that relate to the broad areas of financial management, governance, programme and project management, assets management, human resources, Travel, and information and communications (ICT)

➢ The three implemented recommendations are:
  ✓ Improve Travel Management
  ✓ Improve ICT asset disposal processes
  ✓ Strengthen partner selection process 6
Status of 5 Remaining Prior Years’ Audit Recommendations as at 31 December 2016

As at August 2017

The 2 implemented prior years’ recommendations are:
1. Improve assets management control (issued 2015)
2. Enhance results based budgeting in line with harmonization requirements with other UN Agencies (issued 2015)

The 3 in-progress prior years’ recommendations on track with implementation are:
1. Establish baselines and targets in annual work plan (issued 2014)
2. Provide guidance on project documents (issued 2015)
3. Ensure accuracy in Atlas project status data (issued 2015)
Thank You!

Q & A