WHAT CAN WE LEARN FROM UN WOMEN EVALUATIONS?

A Meta-analysis of evaluations Managed by UN Women in 2016

META-ANALYSIS BRIEF

WHAT CAN WE LEARN FROM UN WOMEN EVALUATIONS?
A meta-analysis of evaluations managed by UN Women in 2016
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INGA SNIUKAITE, Director, a.i., Independent Evaluation Office
Agenda

1. What does a meta-analysis do?
2. Scope and methodology
3. Findings
4. Insights: What’s driving change at UN Women?
5. Conclusion
What does a meta-analysis do? What information does it provide?
Purpose: What does a meta-analysis do?

Transforms UN Women evaluations into accessible knowledge

Synthesis: Evaluation findings and insights across multiple evaluations lead to Accessible knowledge to inform UN Women policies, strategies and new strategic plan (2018-2021)
Purpose: What does a meta-analysis do?

Makes reference to previous meta-analyses for patterns and insights into organizational effectiveness.
What is scope and methodology?
Meta-analysis scope and methodology

- Total good quality evaluations managed by UN Women in 2016
- Applied structured analysis against:
  - OECD DAC development effectiveness criteria
  - UN Women Strategic Plan drivers of change
Findings

Relevance – Effectiveness – Sustainability – Efficiency – Culture of Results
Overarching Findings

Satisfactory Rating

Relevance: 95%
Effectiveness: 97%
Sustainability: 56%
Efficiency: 64%
Culture of Results: 76%

UN Women interventions are relevant and effective for development. Sustainability and efficiency have the most potential to improve.
Findings on Relevance

Relevance of UN Women interventions increasingly positive since 2013

Recently, relationships with partners have improved.

Next steps

Continue consolidating programming relevant to the needs of:

- women and girls
- national policy goals
- strengthening working relationships with partners.
Findings on Effectiveness

Establishing **decentralized capacities** is essential to UN Women’s leadership on gender equality.

Next steps

Expand this leadership role at the country level through:

- Closer integration of UN coordination
- Operational programming with strategic notes (SN).
Findings on Efficiency

UN Women’s systems are efficiently using the resources currently available to the organization.

Next steps

Given current financial constraints, UN Women should continue to reinforce the financial management and programme execution capacities of strategic partners.
Findings on Sustainability

Sustainability across UN Women’s operational portfolio is mixed.

Next steps

Achievements have been found to increase when supported by:

- Participatory approaches
- Co-creation
- Longer term programming cycles and commitments
Findings on a Culture of Results

Evaluations found strengthened results based management systems compared to previous years. This largely validates the organizational focus on RBM.

Next steps

Promising area for improvement ➔ strengthening indicators for monitoring human rights based approaches to programming.
Strategic drivers of change at UN Women
Making the case for investment in data

1) At the country level, evidence and data is emerging as a strength.
2) Translating this into corporate assets requires new systems and technical work.

Findings support increased investment (financial and HR) for potential ROI

Several evaluations studied the intersection of efficiency and data use.
UN Women as a ‘knowledge hub’

UN Women’s role as a knowledge hub is emerging as the centerpiece of its effectiveness in advancing gender equality and empowerment of women.
Alliance building as a driver of change

<table>
<thead>
<tr>
<th>5 Factors critical to effective alliance building</th>
<th>Working with political systems</th>
<th>Creating space for women</th>
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</thead>
<tbody>
<tr>
<td>Facilitating meaningful dialogue</td>
<td>Engaging stakeholders in all stages</td>
<td>Establishing strong partnerships with businesses</td>
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Meaningful relationships are central to UN Women’s effectiveness.

There is a strong case for leveraging improvements in successful relationships for greater effectiveness.
Evaluative evidence on UN Women digital innovation strategies is not yet available; however, evaluations show that innovating traditional processes can enhance:

- participation
- co-creation
- social cohesion
Reflections

7 key takeaways
Conclusion

- UN Women interventions are **consistently delivering relevant and effective** contributions towards gender equality outcomes and policies.

- Establishing the **decentralized capacity** has been central to strengthening UN Women’s leadership on gender equality.

- UN Women’s **great strength** is managing the resources that it does have; its **greatest need** is to systematize effective mobilization of new resources from diverse and sustainable sources.
Conclusion

- UN Women’s role as a knowledge hub is the centerpiece of its global effectiveness.

- Evidence and data is an emerging strength at the country-level.

- Successful alliance-building is a long-term endeavor grounded in nurturing social cohesion and local ownership.

- Substantive improvement in RBM systems, but efficiency and sustainability have the greatest potential for continued improvement.
THANK YOU

Questions, reflections & responses

UN Women

Consistently delivers relevant & effective interventions for gender equality

Manages existing resources well

Should mobilize new diverse and sustainable resource sources

Is driving change for gender equality

RBM IMPROVED

ALLIANCE BUILDING TAKES TIME.
It works best:
1. In a nurturing environment
2. With local ownership

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