Meta-Analysis of Evaluations Managed by UN Women in 2016: Management Perspectives

2nd Regular Session of the UN Women Executive Board, 2017
Key Findings

UN Women is maturing as an organisation:

• UN Women programs continue to be highly relevant;

• UN Women deliver results effectively;

• Significant progress on RBM;

• Sustainability of UN Women’s programs needs to be improved;

• Continue investment to enhance efficiency is needed.
What is UN Women doing?
Alignment with national priorities a fundamental principle in Strategic Plan 2018-2021

Step 1: Launch of Flagship Programming Initiative (FPI) to integrate the composite mandate at country level

Step 2: FPIs fully embedded in the SP 2018-2021
Sustainability

- Continue to focus on SP outcomes to shift from small-scale projects to multi-stakeholder transformative programs (FPIS).

- Predictable funding needed to ensure sustainability of interventions in support of national partners.

- Improve criteria for engagement and exit strategies with capacity building.
Examples of success criteria

1. Stakeholder Satisfaction
2. Delivery & Performance
3. Procedures
4. Knowledge Management
5. Personnel Management
6. Core Values
• Organizational effectiveness and efficiency to reach GEWE at the center of the Strategic Plan 2018-2021.

• RBM a continuous priority – UN Women has invested in capacity building and upgrading of systems.

• Number of actions implemented to enhance program efficiency and financial management of partners undertaken.
When fully developed and operationalized, the **Results Management System (RMS)**, the **Leads Management System**, and the **Donor Agreement Management System (DAMS)**, will provide a comprehensive view of UN Women’s progress toward **funding**, **implementing**, and **reporting** on the results to which we have committed.
Strategic Drivers of Change and the Way Forward
The Meta-Evaluation provides insight on four drivers of change:

- Evidence, data and statistics
- Knowledge and learning
- Alliance building
- Innovation and technology
Launch of “Making Every Woman and Girl Count” to:

- enhance national capacity to collect data and statistics to generate actions towards closing the gender gap;
- connect country level initiatives with regional technical support and global policy support;
- 12 countries identified;
- Implementation to start January 2018.
Knowledge Hub

- Knowledge Management and Learning is fully integrated in the Strategic Plan 2018-2021.
- Knowledge Management Strategy is underway.
- Continue investment in systems and further upgrade established digital platforms.
- Build capacity of staff and establish Communities of Practices.
- Development of Strategy for South-South and Triangular Cooperation underway.
Alliance Building

- Continue investment in the FPIs to bring together multiple stakeholders around a common theory of change.
- Support Civil Society movement building at global, regional and local levels.
- Accelerate engagement with non-traditional partners to reach a broad range of constituencies to build support for GEWE.
• Innovation fully integrated in the Strategic Plan 2018-2021 to achieve transformative results

• UN Women adopts a three-pronged approach to innovation with the aim to leverage high-impact innovations to promote GEWEs; prototype and pilot the initiatives to scale up and maximize impact

• In 2017, UN Women launched an Innovation Strategy, established an Innovation Unit and formed new partnerships to accelerate innovation for GEWE
Buy from Women Initiative

- Launched in August 2016, the “Buy from Women” initiative has benefited 5,000 women farmers accessing training, inputs, price information and markets in Rwanda.
- Upscaling in Mali and Haiti underway based on the lessons learned from Rwanda.
Global Innovation Coalition for Change

- GICC will be launched at the UN General Assembly 2017 and aims to:
  - Build market awareness of the potential for innovations developed by women that meet the needs of women and girls;
  - Identify the key barriers to women and girl’s advancement in innovation, technology and entrepreneurship;
  - Work collaboratively to identify and take actions to address these barriers and needs at an industry-wide level.
Blockchain technology in humanitarian action

- UN Women has formed a partnership with Innovation Norway.
- Blockchain Hackaton May 2017 with Innovation Norway
- Hackers proposed technical solutions to cash-based transfers, data storage and documentation verification
- Live Test and Simulation Lab for mature blockchain solutions in November, followed by ‘proof of concept’ field testing and rollout early 2018.