UNITED NATIONS DEVELOPMENT PROGRAMME Office of Audit and Investigations



AUDIT

OF

UN WOMEN SOUTH SUDAN

LEADERSHIP AND PARTICIPATION
(Directly Implemented Project No. 80824)

Report No. 1709

Issue Date: 16 September 2016



Report on the Audit of UN Women Leadership and Participation (Project No. 80824) Executive Summary

The UNDP Office of Audit and Investigations (OAI), through Moore Stephens LLP (the audit firm), from 27 June to 5 July 2016, conducted an audit of 'Leadership and Participation' (Project No. 80824) (the Project), which is directly implemented and managed by the UN Women Country Office in South Sudan (the Office). This was the first audit of the Project.

The audit firm conducted a financial audit to express an opinion on whether the financial statements present fairly, in all material aspects, the Project's operations. The audit covered the Project's Trial Balance Report, which includes expenditure for the period from 1 January to 31 December 2015 and the Statement of Assets as of 31 December 2015. The audit did not include expenditures processed and approved outside of the country (such as UN Women Regional Centres and UN Women Headquarters).

The audit was conducted under the general supervision of OAI in conformance with the *International Standards* for the *Professional Practice* of *Internal Auditing*.

Audit results

Based on the audit report and corresponding management letter submitted by the audit firm, the results are summarized in the table below:

Project Ex	penditure*	Projec	t Assets
Amount (in \$ '000)	Opinion	Amount (in \$'000)	Opinion
635	Unqualified	4	Unqualified

^{*} Expenditures recorded in the Project Trial Balance were \$837,904. Excluded from the audit scope were transactions that relate to expenditures processed and approved by other UN Women offices outside of the country of \$203,286.

Key recommendation: Total = 1, high priority = 0

The audit did not result in any high (critical) priority recommendations. There is one medium (important) priority recommendation, which means, "Action is required to ensure that UN Women is not exposed to risks that are considered moderate. Failure to take action could contribute to negative consequences for UN Women." This recommendation includes actions to address compliance with UN Women policies and procedures requiring the issuance of purchase orders for all transactions above \$2,500.

The recommendation aims to enhance effectiveness and efficiency of operations and ensure the reliability and integrity of financial and operational information.

United Nations Development Programme Office of Audit and Investigations



Management comments and action plan

The Representative of the Office accepted the recommendation and has implemented corrective actions. Comments and/or additional information provided have been incorporated into the report, where appropriate.

Helge S. Osttveiten Director

Office of Audit and Investigations

UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP)

FINAL AUDIT REPORT

Report of the Independent Auditor on the United Nations Entity for Gender Equality and the Empowerment of Women (UN Women) Directly Implemented (DIM) Project 00080824:

"Leadership and Participation"

Project name:	"Leadership and Participation"	
Award ID:	000080824	
Country Office:	South Sudan	
Auditor:	Moore Stephens LLP	
Period subject to audit:	1 January to 31 December 2015	

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1. EXECUTIVE SUMMARY

Moore Stephens LLP conducted the financial audit of the "Leadership and Participation", ID: 000080824 (the project), directly implemented by UN Women South Sudan for the year ended 31 December 2015. The audit was undertaken on behalf of UNDP's Office of Audit and Investigations (OAI).

We have issued audit opinions as summarised in the table below and as detailed in the next section:

Project Trial Balance - Statement of Expenditure Unqualified
Statement of Fixed Assets Unqualified

As a result of our audit, we have raised one audit finding, with a net financial impact of US\$ Nil, as summarised below:

Table 1.1 - Summary of audit results

No.	Description	Priority	Net financial impact USD
1	Inadequacies in procurement processes	Medium	-
Total			-

Mark Henderson Partner

Moore Stephens LLP 150 Aldersgate Street London EC1A 4AB 30 August 2016

2. THE AUDIT ENGAGEMENT

Audit Objectives and Scope

The objective of the financial audit was to express an opinion on the Directly Implemented (DIM) project's financial statements which include:

- Expressing an opinion on whether the financial expenses incurred by the project between 1 January and 31 December 2015 and the funds utilization as at 31 December 2015 are fairly presented in accordance with UN Women accounting policies and that the expenses incurred were: (i) in conformity with the approved project budgets; (ii) for the approved purposes of the project; (iii) in compliance with the relevant regulations and rules, policies and procedures of UN Women; and (iv) supported by properly approved vouchers and other supporting documents. The Project Trial Balance (PTB) certified by the UN Women Chief of Accounts is the mandatory and official Statement upon which the audit opinion is expressed. Other forms of Statement of expenses that may be prepared by a project office are not acceptable.
- Expressing an opinion on whether the statement of fixed assets presents fairly the balance of assets of the UN Women project as at 31 December 2015. This statement must include all assets available as at 31 December 2015 and not only those purchased in a given period. The Statement of Fixed Assets as at 31 December 2015, certified by the UN Women Chief of Accounts, is the mandatory and official Statement upon which the audit opinion is expressed. Other forms of Statement of Fixed Assets that may be prepared by a project office are not acceptable. Where a DIM project does not have any assets or equipment, an opinion is not expressed.

The scope of the audit relates only to transactions concluded and recorded against the UN Women DIM project between 1 January and 31 December 2015. The scope of the audit did not include:

- Activities and expenses incurred or undertaken at the level of "responsible parties", unless the
 inclusion of these expenses is specifically required in the request for proposal; and
- Expenses processed and approved in locations outside the country such as UN Women Regional Offices and UN Women Headquarters and for which the supporting documentation is not retained at the level of the UN Women country office.

3. AUDIT OPINIONS

INDEPENDENT AUDITORS' REPORT

Certification for Project Trial Balance - Statement of Expenditures

REPORT OF THE INDEPENDENT AUDITORS TO THE OFFICE OF AUDIT AND INVESTIGATIONS(OAI), UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP) FOR UN WOMEN DIRECTLY IMPLEMENTED (DIM), PROJECT:

"LEADERSHIP AND PARTICIPATION" IN SOUTH SUDAN (ID: 000080824)

We have audited the accompanying Project Trial Balance – Statement of Expenditures (PTB), "the Statement", of the UN Women Directly Implemented (DIM) project 000080824, "Leadership and Participation" for the period 1 January to 31 December 2015. The PTB expenditures totalling \$837,904 are comprised of audited expenditures of \$634,618 under the Directly Implemented Modality (DIM) and expenditures processed and approved outside the UN Women Country Office in South Sudan of \$203,286, which were excluded from the scope of our audit.

Management is responsible for the preparation of the Statement for the project "Leadership and Participation" and for such internal controls as management determines are necessary to enable the preparation of a Statement that is free from material misstatement, whether due to fraud or error.

Our responsibility is to express an opinion on the Statement based on our audit. We conducted our audit in accordance with the International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the Statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Statement. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to management's preparation of the Statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the project's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the presentation of the Statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

Unqualified Opinion

In our opinion, the attached Project Trial Balance – Statement of Expenditures of the UN Women project presents fairly, in all material respects, the expenditure of US\$ 634,618 incurred by the project "Leadership and Participation" under the Directly Implemented Modality for the period from 1 January to 31 December 2015 in accordance with UN Women accounting policies and were: (i) in conformity with the approved project budgets; (ii) for the approved purposes of the project; (iii) in compliance with the relevant regulations and rules, policies and procedures of UN Women; and (iv) supported by properly approved vouchers and other supporting documents.

INDEPENDENT AUDITORS' REPORT

Certification for Statement of Assets

We have audited the accompanying Statement of Assets ("the statement") of the UN Women project number 80824, "Leadership and Participation" as at 31 December 2015.

Management is responsible for the preparation of the Statement for the project "Leadership and Participation" and for such internal controls as management determines are necessary to enable the preparation of a Statement that is free from material misstatement, whether due to fraud or error.

Our responsibility is to express an opinion on the Statement based on our audit. We conducted our audit in accordance with the International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the statement is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Statement. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the project's preparation of the schedule in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the project's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the presentation of the Statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Unqualified Opinion

In our opinion, the attached Statement of Assets presents fairly, in all material respects, the balance of inventory of the UN Women project "Leadership and Participation" amounting to SUS 3,514.11 as at 31 December 2015 in accordance with UN Women accounting policies.

Mark Henderson Partner

Moore Stephens LLP 150 Aldersgate Street London EC1A 4AB

Date: 30 August 2016

4. MANAGEMENT LETTER

The findings related to the audit of the financial statements are discussed in our management letter below:

Internal control findings

rnal control findi	ng 1
Title:	Inadequacies in procurement process
Priority:	Medium
Amount SSP	15,090
Amount US\$:	4,868

Description

The contract and procurement chapter of the Programme and Operation Manual (POM) Article 6.2.1 states that "procurement order creation is mandatory for all goods, services, and small works valued above US\$ 2,500"

We noted, however, that a purchase order was not raised for payment reference no. 1075 dated 17 February 2015 for printing and publications amounting to US\$ 4,868. We note that this amount is more than the required threshold of US\$ 2,500 above which a purchase order must be created.

Recommendation

We recommend that management should ensure that purchase orders are created for all payments above US\$ 2,500 as required by the contract and procurement chapter of the POM.

Management comments and action plan

The UN Women South Sudan CO acknowledges the observation relating to the requirements in the POM concerning the threshold for which POs should be raised. We note however that after the clarification provided from HQ on 26th August 2015 on USD 2,500 threshold the CO remained compliant. Prior to this the threshold was USD 5,000.

Auditor's response

Even though the clarification was not provided until 26 August 2015, the prevailing threshold at the date that payment reference 1075 was raised was USD 2,500 as acknowledged by the country office in their response. As such the finding stands.

ANNEX I – PROJECT TRIAL BALANCE – STATEMENT OF EXPENDITURES



Extract of UN Women Tulat Balance as at the 31 December 2015. Expenditure by Project

Sum of Det	oit - Credit			7-4-1 P Ch	Total For Asset Schedule	Difference:
Project	Account	Are Desc	Donor Report Classification	7otal Per Gt 7,902.14	: OISI FC: MYSEL SCHEDULE	Omerance.
80824		Communications & IT Equipments	Undepreciated Asset Undepreciated Asset	(4,387.70)		
80824	18690	Accumulated Dep - ITC	Total Undepreciated Assets	3,514.44	3,514.44	-
80824	61305	Salaries - IP Staff	Expenses	31,196.02		
80824		Post Adjustment - IP Staff	Expenses	15,969.14		
80824	62225	Hazard Duty Station Allow 455	Sabeuzez	1,377.60		
80824		Dependency Allowances-IP Staff	Expenses	3,619.17		
80824		Contrib to Jt Staff Peas Fd-IP	Expenses	9,567.36		
80824		Contrib. to Medical, social In	Expenses	900.33 20.888,8		
80824		Mobility, Hardship, Non-remova	Fapenses	5,208.90		
80824		Hazard Duty Station Allow-IP	Expenses Expenses	4,887.80		
80824		Annual Leave Expense - IP Home Leave Trvl & Allow-IP St*	Expenses	3,083 32		
80824 80824		Proc trips/Rest & Recup-IP 51f	Expenses	8,430.00		
80824		Special Oper Living Allow-IP	Expenses	7,866.24		
80824		Contribution to EOS Benefits	Expenses	1,803.94		
80824		Contribution to Security	Expenses	1,924.20		
80824		Contribution to Training	Expenses	481.04		
80824		Contribution to ICT	Expenses	1,924.20		
80824		Contributions to MAIP	Fxpenses	96.21		
80824	_	Contribution to UN IFA	Expenses	855.91		
80824		Contributions to Appendix D	Expenses	144.31		
80224		Contributions to ASHI Reserve	Excenses	3,848.41		
R0824		Payroll Mgt Cost Recovery A1LA	Expenses	386.28		
80824		Intl Consultants-Sht Term-Tuch	Expenses	93,713.00 5,951.00		
80224		Intl Consultants-Sht Term-Supp	Expenses	41,788.71		
80824		Local Consult -Sht Term-Tech	Expenses	158,598 40		
80824		Service Contracts-Individuals MAIP Premium SC	Expenses Expenses	574.95		
80824		Contribution to Security SC	Expenses	6,324.38		
80824 80824	,) Аррелейх DSC	Expenses	4,599.29		
80824		UN Volunteers-Stippend & Allaw	Fxpenses	10,793.86	i	
80824		UNV-Language Allowance	Expenses	200.00)	
80824		UNV-Hazard Pay	Expenses	3,280.00)	
80824		UNIV-Medical Insurance	Expenses	474 54		
80824		UNV-Global Changes	Expenses	477.27		
80824	71545	UNV-Home Leave Travel & Allowa	Expenses	32 00		
80824		UNV-Resettlement Allowance	Expenses	700.00		
80824	71590	UNV Development Effectiveness	Expenses	2,320.00		
B0824	71603	5 Travel Tickets-International	Expenses	31,860.10		
80824) Travel Tickets-Local	Expenses	5,548.80 30,929.48		
E0824		Daily Subsistence Allow-Intl	Expenses	24,059.7		
80824		Daily Subsistence Allow-Local	Expenses	73,207.6		
80924		Daily Subsist Allow-Mtg Partic	Expenses Expenses	725.8		
80824) Shipment	Expenses	6,192.5		
80824		5 Travel - Other 5 Office Machinery	Expenses	6,983.8		
80824 80824		Machinery and Equipment	Expenses	1,483.8		
80824) Furniture	Expenses			
80824		1 Fuel, petroleum and other oils	Expenses	14,312.6	Q	
80B24		2 Building Maintenance	Expenses	1,554.8	4	
80824		5 Mobile Telephone Charges	Fixpenses	4,581.1	R	
80824		O Connectivity Charges	Expenses	924.7		
80824	7244	5 Common Services Communications	Expenses	1,006.4		
80824	7250	5 Statlonery & other Office Supp	Expenses	6,458.0		
80824		5 Hospitality Catering	Expenses	15,212.9		
8082		7 Rent - Meeting Hooms	Expenses	8,098.0 967.7		
80824		B Leased office equip and furnit	Expenses	7,189.3		
80824		O Utilities	Expenses	3,938.0		
80824		C Maint & Literating of Software	Expensos Expenses	322.5		
60824		5 Rental & Maint-Other Office Ec 6 Maintonance of Equipment	Expenses	241.9		
80824 80824		0 Maint, Oper of Transport Equip	Expenses	130 6	3	
8082		O Leased Vehicles	Expenses	725.0	7	
8092		5 Reimb to UNDP for Supp Srvs	Expenses	15,233.5	1	
80824		0 Printing and Publications	Expenses	12,130.6	4	
8082		O Bank Charges	Expenses	18.0		
8082		O Storage	Expenses	12,779.0		
8082		5 Sundry	Expenses	7,681.9		
8082	4 2570	5 Learning Costs	Fxpenses	97,938.3		
8082		5 Realized Gain	Expenses	(11.8		
BDB2		D Overtime & Night Diff-GS-TA	Expenses	945 2		
8082		0 Dep Exp Owned - ITC	Expenses	1,266.4	_	
80324 To	tal	<u></u>		837,904.1		

I hereby certify that the That balance is extracted from UN Womens books and records, which has been audited by the United Nations Board of Audit for the year ended 31 December 2015.

24-May-16

Donna Grimwade Dale

Chief of Accounts

Mark Henderson

Partner

Moore Stephens LLP

Date 30 | 8

ANNEX II – STATEMENT OF ASSETS



Asset Schedule by Project as at the 31 December 2015

-	Sales Tale		433	THE PARTY OF THE PARTY.				Acquisition	In Service	The Party	let Book		lmpl		Fund
Business	Operating				TAC N. MILES	Serial Number	Model Location	Pare	Date	Cost,USD	ralue	wantity Department	Agency D	onor P.	roject code
lind	OUR .	Asser III	CALLY MANY	Caraller about	000000000000000000000000000000000000000	44407507-19614848-R	5G-2520 KEN3D-01	1/25/2013	ET02/52/1	1,105.00	486.19	1 93133	002001 00	00 56000	00080824 W3000
ES#30	OSS	SUCCOSOCIATE STAN CLIZE	Daw Clas	CIC SASS LATO	CONTROLOGICAE	NKICZEO/GRE	S SUDAN-OL	10	2/1/2013	2,377,14	1,083,49	TELES T	002001 00	00 56000	00080824 W3DCD
25030	SSO	DODCCOODCSS4 UNW ICIA	UNW ICIA	KTOCERA MILA FOC-2026 MILE OUGGEGGGG	OUCOCOCOCOCOCOCOCOCOCOCOCOCOCOCOCOCOCOC	A THE PERSON A STAFF	c CLIDAN.03	1	1/25/3013	1,105.00	486.19	1 93131	002001 01	0000	00080824 W3000
55030	SSD	000000000386 UNW_CF12	ONW CHAZ	THORPAS PRONE	DUDDODDD	POTTOT COOL SOCIOLAND	TO TAKELINA A	2106/36/1	500(35/1	1 105 00	61 989	1 94131	00200	00 2500	00080824 W3000
SSD30	SSD	COOCDODODS\$7 UNIV. ICT12	UNW 1CT12	THURAYA PHONE	20000000000049	MEI-3269/802-14801/	S.SUCKI	4	2/22/2023	20.00	47.00	4 63131	5	2	DODEN ACROSON
OFCISS	CSS	DC0DD0C00389 UNW 1CT12	UNW ICT12	THURAYA PHONE	00000000654	IMEL-35697202-151500	S-SUDAN-02	-02 1/25/2013	ri .	3,105.00	1007	T 23737			200000
CEUSS	L SS	CITTI WIND OPPOSITION	CITTLY VIVI	THUPAYA PHONE	000000000000000	IME:-35697802-151394	5.SUDAN-02	·02 1/22/2019	1/25/2013	1.105.00	486 19	1 93131	002001	66000	DODEAN AZGOD
Arthre	200	2000000000									3514.44				

I hereby certify that the Asset Scheduls is extracted from UN Womens books and records, which has been audited by the United Nations Board of Audit for the year ended 31 December 2015.

Donna Grimwade Chief of Accounts

Frankline Okumu Asset Focal Point

25-May-36 Date

25-May-16 Date

Mark Henderson Partner Moore Stephens LLP Date 30/8 (2016

ANNEX III – PRIORITIES OF AUDIT RECOMMENDATIONS

The audit observations are categorized according to the priority of the audit recommendations and the possible causes of the issues. The categorized audit observation provides a basis by which the UN Women country office management is to address the issues.

The following categories of priorities are used:

High (critical)	Action is considered imperative to ensure that UN Women is not exposed to high risks. Failure to take action could result in major consequences and issues.
Medium (important)	Action is considered necessary to avoid exposure to significant risks. Failure to take action could result in significant consequences.
Low	Action is considered desirable and should result in enhanced control or better value for money. Low priority recommendations, if any, are dealt with by the Auditors directly with the Office management, during the exit meeting and through a separate memo subsequent to the fieldwork. Therefore, low priority recommendations are not included in the audit report.