Management Response to the Report of the Board of Auditors

For the year ended 31 December 2021

Anna-Karin Jatfors, Director
Strategy, Planning, Resources and Effectiveness Division
1. Context and overview
2. 2021 UNBoA Audit and Status of Recommendations
3. Benefits of implemented audit recommendations to the Strategic Plan 2022-2025 OEE output areas
UN-Women commits to:

Accelerate **business transformation**, guided by the uptake analyses of critical audit recommendations and built upon **strengthened internal governance, risk management, and controls** that will harness the expected benefits from the new ERP system Quantum.

Continue the effective implementation of the Executive Board-endorsed **Strategic Plan 2022-2025**, supported by the timely resolution of audit recommendations and increased **accountability and transparency**.
Overview of 2021 UNBoA Audit (as of 31 December 2021)

11th consecutive unqualified audit opinion
19 New recommendations
5 High Priority recommendations

Total 27 outstanding audit recommendations as of January 2023

- Actions completed/implemented
  - Assessed as implemented (12 recs)
  - Actions completed (5 recs)

- Actions In Progress
  - Actions in progress (10 recs)

63% No Long-outstanding (more than 2 years) recommendations
37% Status of remaining 8 prior years’ recommendations (EB Decision)
- Closed: 3 recs
- Completed actions: 3 recs
- In progress: 2 recs

Progress reported in the harmonized format of the EB Background document
BENEFITS OF IMPLEMENTED AUDIT RECOMMENDATIONS TO THE STRATEGIC PLAN 2022-2025 OEE OUTPUT AREAS

**Principled Performance**
- Strengthened monitoring controls for partner project expenditures liquidation and project progress reporting
- Assured timely updates of policies, procedures, and guidance documents
- Active participation in policy cycle management by the governing-level and enhanced monitoring for effective mitigation of risks

**Advancing Partnerships and Resourcing**
- Enhanced procedure for inclusion of all contribution agreements in ERP

**Business Transformation**
- New project partner expenditure account codes for enhanced liquidation reporting

**Products, Services and Processes**
- Fortified Information Security certification aligned with UN Standards
- Risk Appetite Statement established
- Procedures for fast-tracking programme actions in crisis promulgated

**Empowered People**
- Deepened partners’ capacity on project expenditure reporting
- Enhanced internal knowledge of ERM
THANK YOU!