



United Nations Entity for Gender Equality
and the Empowerment of Women

Management Perspective to the 2016 Annual Report on the Evaluation Function in UN Women

Annual Session of the UN Women
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EB Informal
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- Overall reflections
- Key trends 2016
- Status of KPIs 2016
- Opportunities for improvement
- What is being done to improve
- Way forward

- UN Women is committed to a strong evaluation function as a foundation for improved effectiveness.
- UN Women's management draws upon evaluation findings to inform programmatic and strategic decisions (eg. the Regional Architecture), which is key to UN Women's ambition to be a knowledge hub.
- UN Women also considers evaluation as a lever through which UN Women's experience of its coordination/ normative/ operational mandate can inform the work of UN partners.
- Efforts to strengthen RBM systems contributed a great deal to make UN Women's work more evaluable.

- All field offices appointed either M&E officer or focal points.
- 84% of offices conducted at least one evaluation since the creation of UN Women, up from 71% in 2015.
- Implementation of planned evaluations increased from 76% in 2015 to 84% in 2016.
- Considerable progress made in the quality of evaluation reports, 100% rated as 'satisfactory and above', out of which 83% (30 evaluations out of 36) are assessed as 'good' or 'very good'.

- Submissions of management responses reached 94%, up from 86% in 2015.
- 94% of committed actions in management responses for 2015 completed evaluations have been implemented.
- External assessment showed a continuing positive trend on evaluation use and learning from evaluation.

Key Performance Indicator (KPIs)	2013	2014	2015	2016	Target by 2017	Overall Assessment
Financial Resources Invested in Evaluation	1.3%	2.2%	2.0%/2.8%	2.9%*	3%	On track
Human Resources for Monitoring and Evaluation	83%	98%	100%	100%	100%	Achieved
Evaluation Coverage	67%	68%	71%	84%	100%	On track
Evaluation Implementation Rate	83%	71%	76%	84%	95%	On track
Quality of evaluations (satisfactory and above)	85%	100%	100%	100%	100%	Achieved
Evaluation reports posted on GATE	100%	100%	100%	100%	100%	Achieved
MR to submission to GATE	85%	86%	86%	94%	100%	On track
Implementation of MR	88%	83%	85%	94%	90%	Achieved

*Prior to 2016, data used 'total expenditure'. In 2016, data changed to 'programme expenditure'.

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- **Strengthening of oversight function**
 - Continued inclusion of MERP in Strategic Notes
 - Strengthened Headquarter functions to provide support to ROs and COs on monitoring and evaluation with the launch of a Programme Division Journey
 - Increased focus at Headquarters to oversee implementation of recommendations in planning and programming at field level

- **Capacity building and increased investments in systems**
 - E-learning course certification on evaluation by IEO
 - Continuous upgrading of Results Management System – integration of evaluation function
 - Launch and roll-out of project module
 - Roll out of programme management module – phase 2 to include monitoring and evaluation function
 - Continued quality assurance and technical support

- UN Women management appreciates the continued efforts of IEO to increase the usefulness of its evaluations, and remains fully committed to further improve the quality, coverage and use of evaluations.
- Evaluation and related learning for strengthened effectiveness is recognized as a key pillar of the new SP (2018-2021).
- More focus will be given to support roll-out of Country Portfolio Evaluations across all UN Women regions.
- Use of findings and lessons learned from evaluations particularly CPEs into new SNs will be strengthened.

- Continue investing in RBM, programme performance, learning from evaluation and results reporting to address more systematically the challenges of evidence based monitoring
- Continuous effort to improve ratings on the KPIs, especially in the area of geographic and thematic coverage including in timely preparation of management response
- Further investment in corporate systems and oversight function
- Enhanced internal capacity building and training