

Independent Evaluation and Audit Services (IEAS)

Independent Evaluation Service (IES)



CORPORATE EVALUATION OF UN WOMEN'S CONTRIBUTION TO **GOVERNANCE AND NATIONAL PLANNING**

CORPORATE THEMATIC EVALUATION
OF UN WOMEN'S CONTRIBUTION TO
GOVERNANCE AND NATIONAL PLANNING

Final Report



Inga Sniukaite

Chief Independent Evaluation Service (IES)



WHAT WAS EVALUATED



The evaluation focused on UN Women's work on **Governance and National Planning (GNP)** - Impact Area 5



The evaluation was conducted from Dec. 2017 to Dec. 2018 and focused on the **period of 2011- 2017**



Work on **gender-responsive HIV/AIDS planning** is also included in the scope of the evaluation

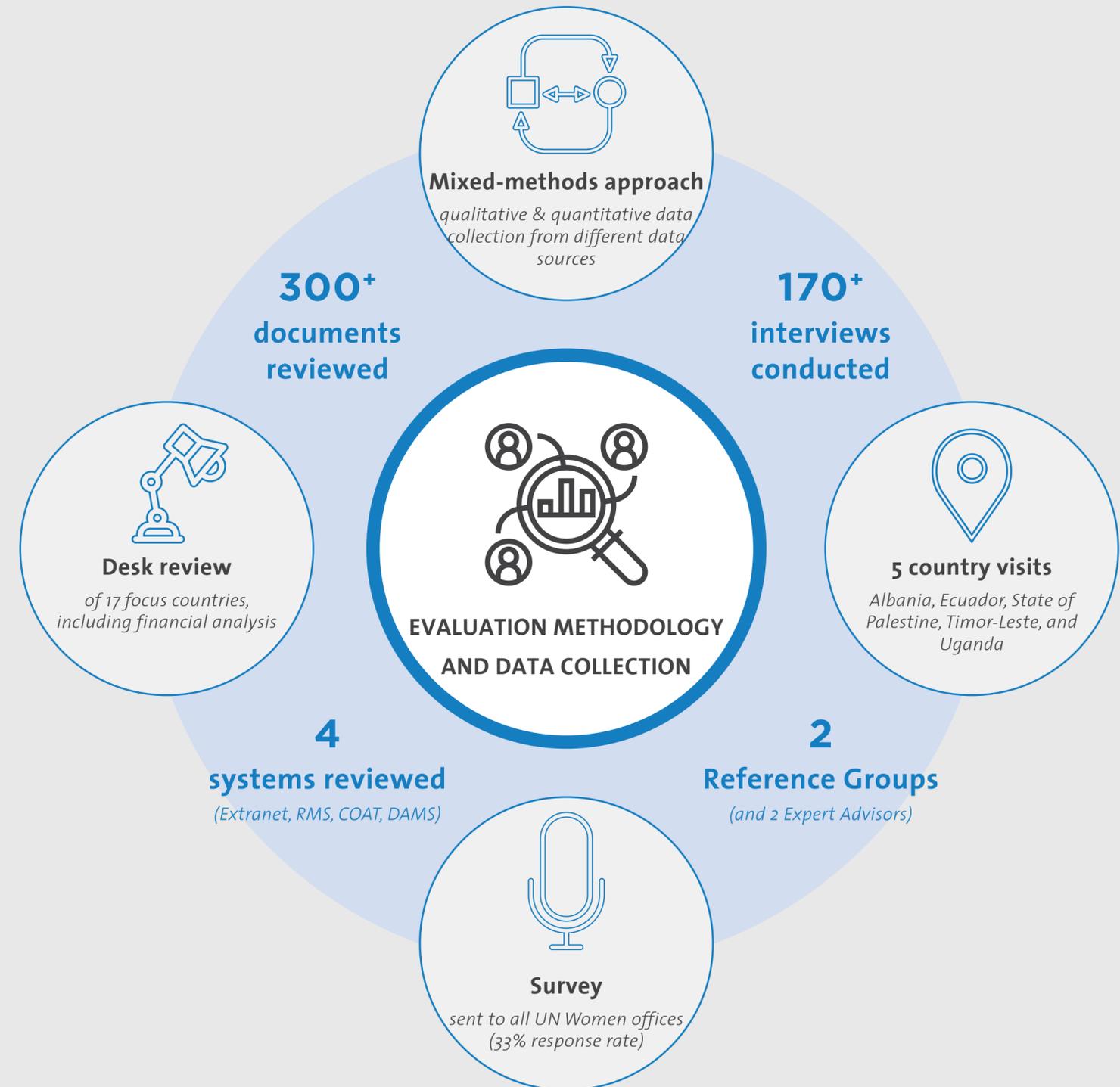


During this period, UN Women's GNP operations took place across **76 countries**

(targeted HIV/AIDS programs in 35)



The **total expenditure** for UN Women's GNP work amounted to **US\$125.8 million**, approximately **8% of expenditures** across all of the impact areas

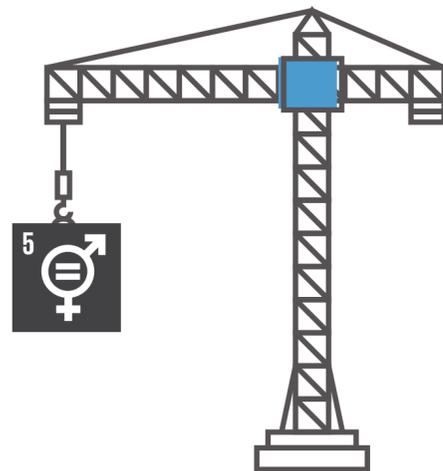




POSITIONING GNP WITHIN UN WOMEN

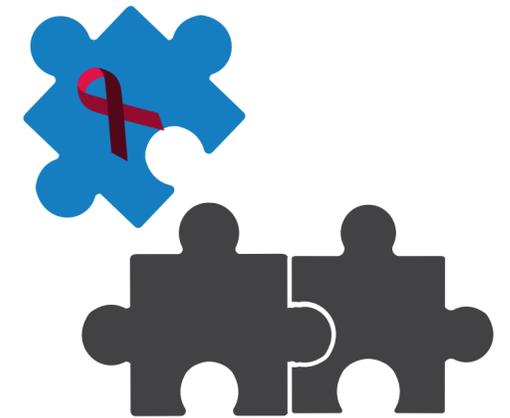
CONCLUSION 1

Gender-responsive **GNP is foundational work for achieving gender equality**, in which UN Women has played a unique and catalytic role.



CONCLUSION 2

The linkages between promoting gender-responsive HIV/AIDS policies, plans and budgets forms and the entity's wider GNP work are not strongly aligned.



Recommendation 1

UN Women to **develop an integrated policy and program package to support national governments** with gender-responsive GNP.

Recommendation 2

UN Women to **determine the intended relationship between GNP work and work to support gender responsive HIV/AIDS** planning and budgeting specifically, and take specific actions to operationalize it.



POSITIONING GNP IN THE CONTEXT OF UN REFORM

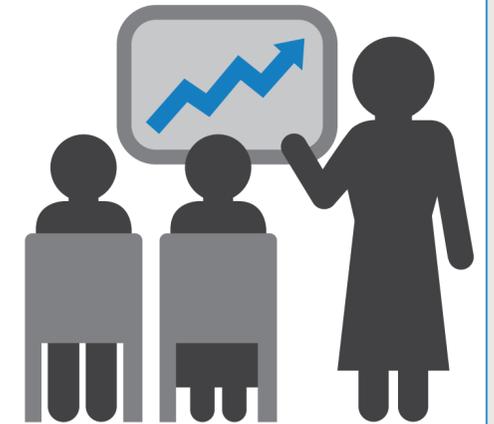
CONCLUSION 3

UN Women has shown **strong performance** in setting the **global agenda for GNP**, including in the area of HIV/AIDS, in part through **strategic partnerships with the UN System.**



CONCLUSION 4

UN Women's support to global normative agreements has contributed to **advances in international commitments for financing** for gender equality as part of financing the SDGs.

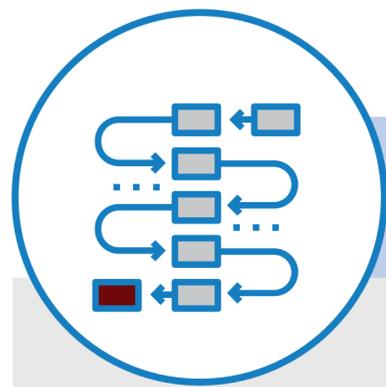


Recommendation 3

As part of on-going UN reform processes, UN Women to leverage **coordinated UN support to national governments on gender-responsive GNP**, with UN Women providing leadership and expertise in this area.

Recommendation 4

UN Women to **strengthen support for Addis Ababa Action Agenda (AAAA) implementation** at country level.

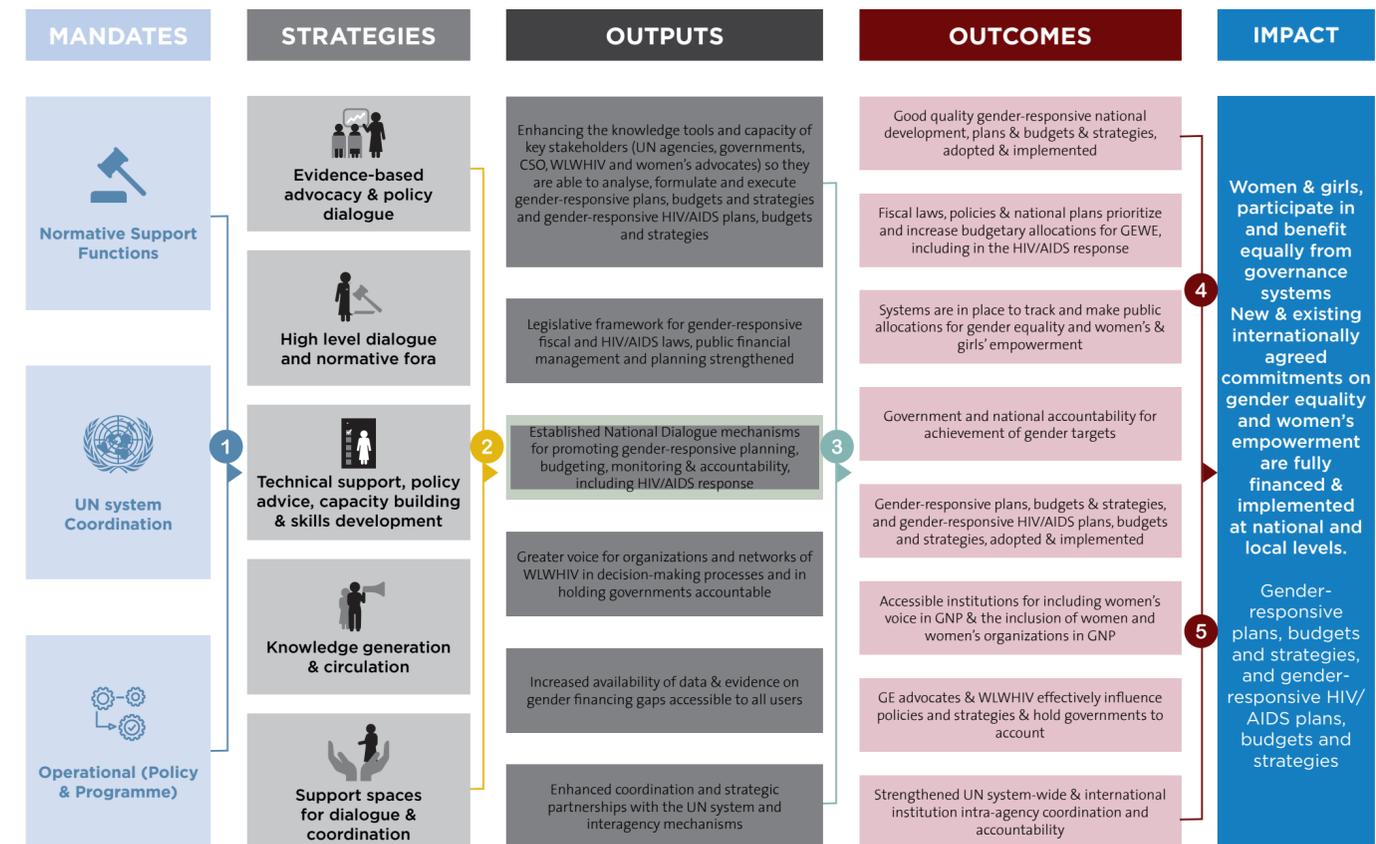


EVOLVING THE GNP THEORY OF CHANGE

CONCLUSION 5

The **GNP Theory of Change does not fully capture the complexity** of UN Women's approach to supporting gender-responsive GNP.

This means that it is challenging to situate GNP plans and work against how medium and long-term objectives might be achieved.



Recommendation 5

UN Women to lead an inclusive process to prepare **an evolved Theory of Change for GNP that captures the complexities of UN Women's approach** and provides a medium to long-term strategic overview of objectives and the process of their achievement.



CAPTURING GNP RESULTS FOR ACCOUNTABILITY & LEARNING

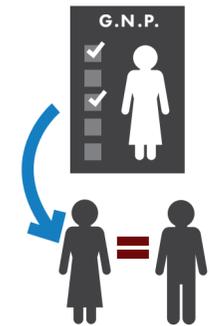
CONCLUSION 6

UN Women's work has helped to **strengthen civil society's role in GNP**, but it has not been fully consistent.



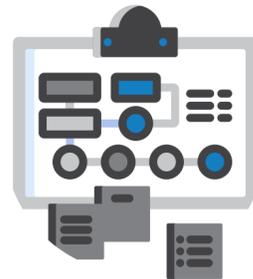
CONCLUSION 7

Little is known about **the links between GNP and gender equality outcomes** or on how far GNP benefits the most marginalized groups.



CONCLUSION 8

UN Women has made **good progress in establishing the RMS** but there are still **gaps that affect the reporting.**



CONCLUSION 9

Systems for learning in GNP have offered good support but more can be done with the new Knowledge Management Strategy.

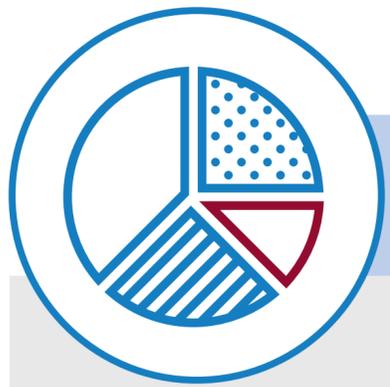


Recommendations 6 & 7

UN Women to **work proactively with ROs & COs, (1)** to support **consistent national civil society roles**; and (2) to assist national GNP partners to **put in place systems to measure the impact of gender-responsive GNP.**

Recommendation 8 & 9

UN Women to accelerate the institutionalization of the RMS, and **gain insights into what is working and how.** UN Women to continue the drive for its knowledge management strategy to **support knowledge management for GNP.**



ENHANCING THE FINANCIAL SUSTAINABILITY OF GNP WORK

CONCLUSION 10

UN Women's **reliance on non-core resources** for an area with strategic potential exposes GNP normative and operational work **to shifting priorities of donors.**



Recommendation 10

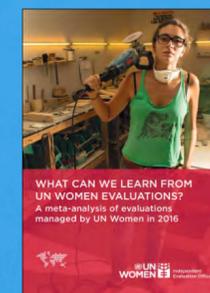
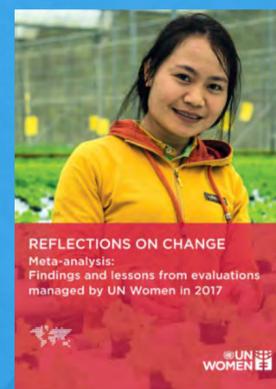
UN Women to **review the use of core funding** and consider how it can best be used to enable strategic planning and delivery in GNP at the normative and operational work at country level.



THANK YOU

Find all corporate evaluations at:

<http://www.unwomen.org/en/about-us/accountability/evaluation/corporate-evaluations>



Find us on Twitter



@unwomenEval