

# Joint briefing on the Strategic Plans of UNDP, UNFPA, UNICEF, UNOPS, UN-Women



Joint Briefing to Executive Boards

13 April 2021, 10:00 a.m. -12:00 p.m. New York

# Briefing Highlights

- ❑ Reflection on working together under the current Strategic Plans
- ❑ Focus on UNDS reforms
- ❑ Building on the COVID-19 response
- ❑ New Strategic Plans
- ❑ Next steps and timeline
- ❑ Discussion

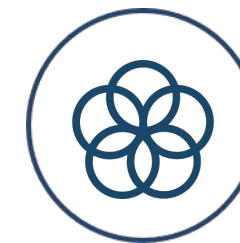
# Implementation of the common chapter 2018-2021



Harmonised  
methodologies and  
results reporting



Enhanced partnerships  
beyond the four  
agencies



Enhanced common  
approaches and  
working together

# Reflections on success and challenges



## PROGRESS

Increase in joint programmes

Contribution to UNSDCF guidance and roll-out

Increased joint analysis and planning with UNCTs

Targeted partnerships across the UN system and beyond

Growing adoption of common service lines



## CHALLENGES

Increased burden on Country Offices, additional reporting mechanisms

Lack of funding streams supporting joint implementation

Development support requires collaboration across the UN system



# A Focus on UNDS Reform

# Common Chapter before the UNDS Reform

The four Strategic Plans, including the Common Chapter, were developed at an early stage in the UNDS reform process and progress and ambition have moved on significantly



## QCPR 2016

QCPR has shifted focus and led UN agencies towards more coherent development support in pursuit of the 2030 Agenda



## Partnerships

The country context has played an important role in identifying needs and partnerships going beyond the common chapter agencies

# Feedback from first-ever joint consultation with RCs

## PROGRESS

- Improvements in joint analysis, planning, policy advocacy and shared understanding of priorities
- Flagship joint programmes and Results Groups have helped considerably
- UN's COVID response has shown the potential for enhanced joint work and synergies
- Common chapter recognised as a driver of efforts -- call to move beyond the "exclusive club of 4"

## BOTTLENECKS

- Current structures and practices could better facilitate cooperation
- Tension between the direction of the reforms and the incentives
- Further streamline corporate reporting requirements
- Programmatic areas require stronger, more open cooperation

## OPPORTUNITIES/GOOD MODELS

- MPTF is a good practice for joint resource mobilisation (PBF, COVID Fund, SDG Fund)
- Important to institutionalise collaboration, build conducive culture and incentives and simplify systems
- Need to go beyond joint programming -- joint communications and advocacy
- Strengthen collaboration on data to drive and better communicate collective impact.

# SparkBlue joint online consultation

First ever **joint online consultation** on the Strategic Plans of UNDP, UNFPA, UNICEF and UN-Women



**5**

Key common areas  
for discussion



**210**

Participants engaged



**140**

Comments received



**MOST ACTIVE  
DISCUSSIONS**

- Gender
- Data & Innovation





# Building on the COVID-19 Response

# COVID-19

## Lessons learned from COVID-19

Shown the need for agility and innovative solutions and to bridge the digital divide

Demonstrated the importance of flexibility and the need to have real-time data to aid decision-making

Demonstrated the potential of a whole-of-system approach -- SG's socioeconomic framework for the UN System and COVID Response and Recovery Fund

Shown the need to build resilience in societies and communities





# Next Strategic Plans

## Beyond the Common Chapter

On-going and emerging areas of collaboration that goes beyond the current format and areas of work (e.g data, climate and gender equality). Need for a country-focused approach where comparative advantages will steer the support of the UNSDCF and the UNCT.

## QCPR 2020

Ensuring that the QCPR resolution informs respective Strategic Plan development, especially in the following areas (but not limited to): digital inclusion, climate, prevention of sexual exploitation, LNOB, gender equality, eradicating poverty, sustainable and inclusive COVID-19 recovery. Making use of agencies specific comparative advantage.

## Coordinated approaches for joint results

Common/complementary results and indicators taking into account QCPR led by DESA. Linking programmatic work (but not limited to the listed areas above) through a system-wide harmonisation. (process, results-architecture, approach/methodology).

## Agenda 2030

Greater results towards reaching the SDGs are achieved through coordinated action and integrated, multi-dimensional approaches across sectors, partners and programming areas.

# New Strategic Plans 2022-2025

# Principles for identifying areas of collaboration

Partnerships and areas of direct collaboration are based on strategic considerations and linked with the SDGs, encompassing a wide range of partnerships

Each organization uses respective Theories of Change to determine what action is required in each outcome area in order to catalyze/accelerate change, and promote/protect rights

Based on the Theories of Change, the organizations engage with each other to work together to best ensure SDG progress and may also reflect this in the Strategic Plans of each respective agency

The areas of collaboration, together with the QCPR monitoring framework, also form the basis for the identification of common and complementary indicators in the agencies' respective Results Framework

# Thinking “Commonality” and “Complementarity” for the new Strategic Plans

## **Common SDG indicators**

Monitor results at the impact level

## **Complementary Agency Specific results areas and indicators**

## **Common QCPR indicators**

Consistent across agencies and UNDP, UNFPA, UNICEF, UN Women and beyond  
consistent with the UN DESA QCPR monitoring Framework



# Next Steps

# Timeline for SPs 2022-2025 Development

Apr-Jun, 2021

Jul -Sep, 2021

EB  
Annual Regular Sessions

EB  
2nd Regular Sessions



**04-05** UNDP/UNFPA informals



**06/07-11** UNDP/UNFPA/UNOPS



**05** UNOPS informal



**06** UNOPS informal



**05** UNICEF informal



**06/01-04**  
UNICEF Annual Session



**04/07**  
UN-Women informal



**04/28**  
UN-Women informal



**06/21-23**  
UN-Women Annual Session



**08** UNFPA EB informal



**08/30- 9/04**  
UNDP/UNFPA/UNOPS



**08** UNOPS informal



**08** UNICEF informal

**09/07-10**  
UNICEF



**08** UN-Women informal



**09/13-15**  
UN-Women

2021 Q2 First draft of the SP

2021 Q3 Final draft of the SP



# Q&A

Thank you for your attention and guidance.